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Universitatea  
**POLITEHNICA**  
din Bucuresti

# Service and Computing Oriented Manufacturing Development at CIMR

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University Politehnica of Bucharest

**Program Strategic pentru Promovarea Inovarii în Servicii prin  
Educație Deschisă, Continuă (INSEED)**

POSDRU/86/1.2./S/57748

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Operațional Sectorial Dezvoltarea Resurselor Umane 2007-2013*

FONDUL SOCIAL EUROPEAN

Investește în  
**OAMENI**



# Agenda



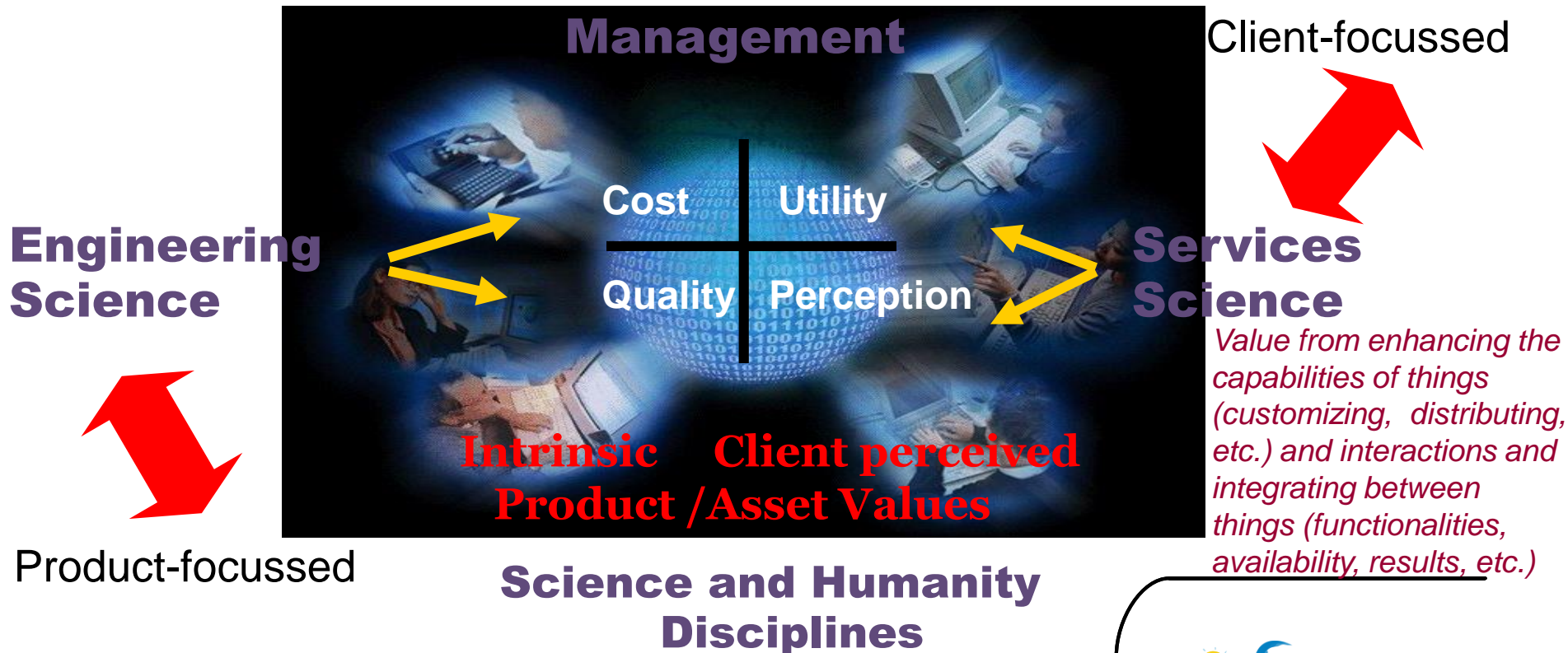
- ❑ Services in Manufacturing Advances within INSEED
- ❑ Service Oriented Enterprise Architectures Masters Class
- ❑ Service Oriented Integration Patterns in Manufacturing
- ❑ SOA-enabled Devices
- ❑ Vertical Integration of the Manufacturing Enterprise
- ❑ Service-oriented Agents in MES Implementations
- ❑ MES Virtualization
- ❑ Dissemination of Research Results (SOHOMA workshops)

# Value Creation: Engineering vs. Service

HOW VALUES ARE CREATED?



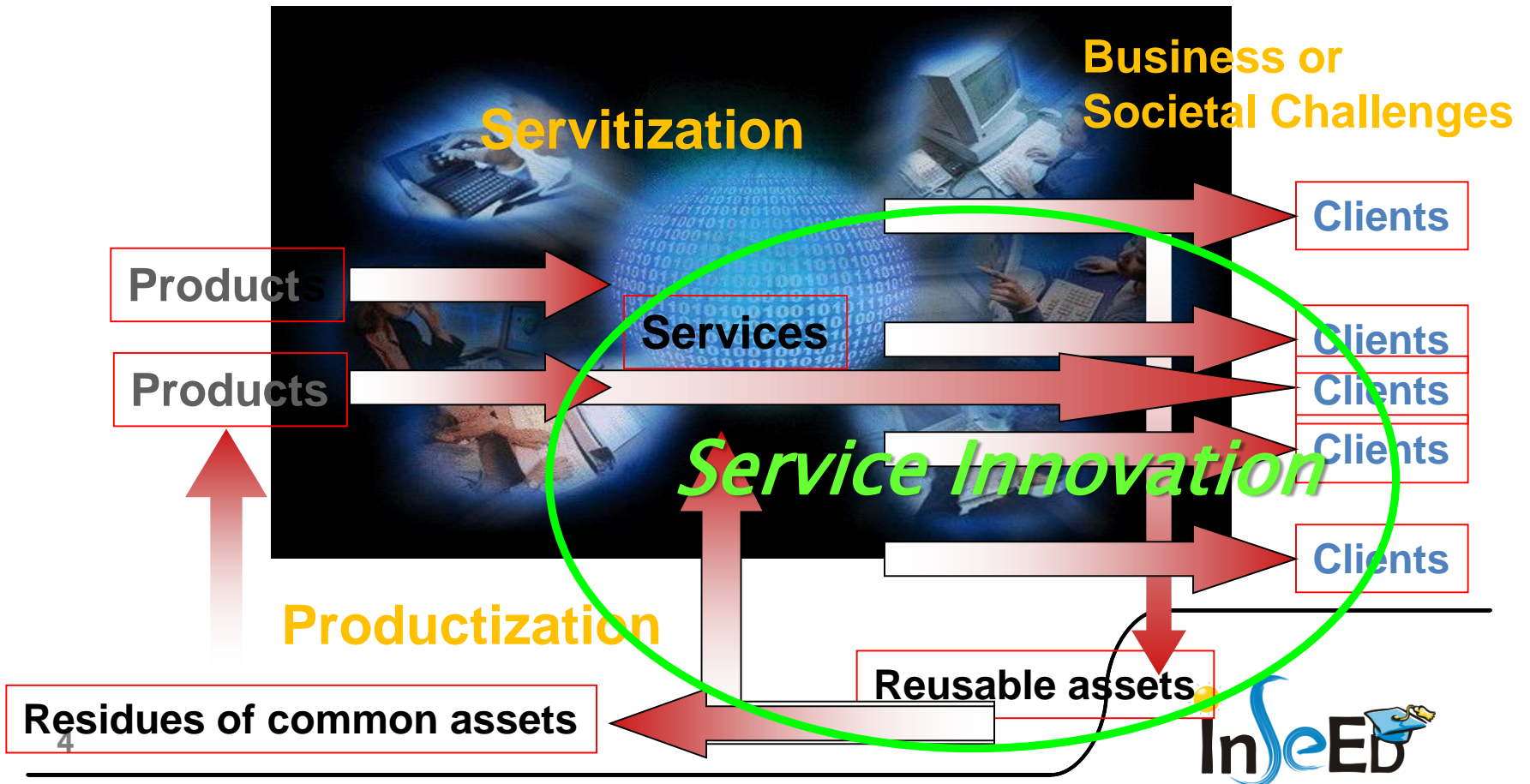
- ❑ Services focus on creating Utility Value or Perceived Value for a product/asset
  - ❑ They are in contrast with Engineering which focuses on Cost and Quality
- Service Oriented Architectures in Manufacturing**



# Route to Market: Servitization vs. Productization



- Service: non mass producible – labor intensive
- Product: mass producible – capital intensive
- Service/Product: mass customizable – labor/capital intensive



# Service Oriented Enterprise Architectures Masters Class

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## Semester I:

- » C11: SCADA and PLC Networks
- » C12: Wireless Sensor Networks for Product-Driven Automation
- » C13: Information Systems Security
- » C14: Requirements Management and Business Process Modelling
- » C15: Data Flow Modelling and Computing Networks

## Semester II:

- » C21: Software Design and Implementation
- » C22: Service Oriented Architecture and WEB Technologies
- » C23: Fundamentals of Service Science
- » C24: Enterprise Resources Planning
- » C25: Business Analytics and Optimization for Enterprise

## Semester III:

- » C31: Applied AI and Rapid Deployment Automation
- » C32: Enterprise Modelling and Integration
- » C33: Supply Chains and Logistics
- » C34: Multi-Agent Systems for Enterprise Control
- » C35: Distributed Data Bases and Knowledge Bases for Production

**Total didactic activities: 54 hours x 14 weeks = 756 hours**

**Total R&D activities: 30 hours x 14 weeks = 420 hours**

# Service Oriented Integration Patterns in Manufacturing

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- ❑ At the aggregate level of a manufacturing enterprise, SOA is the standard for business process modeling and management [Forrester Research 2005]
- ❑ The integration of the shop floor processes in the enterprise business processes requires service orientation to fill in existing technological gaps and solve legacy problems.
- ❑ An end to end integration, from the initial offer request to the manufacturing execution system and supply chain, provides enterprises with the ability to gain agile control of all activities, allowing flexibility and constant improvement.

# General Services Orientation Concepts at Enterprise Level



- ❑ The primary goal of Service Oriented Architecture in the context of manufacturing enterprises is to align the business layer information flow with the technology specific information flow,
- ❑ The latter being partitioned on two layers:
  - ❑ (1) the business layer (management of customer orders);
  - ❑ (2) the shop floor layer (execution of customer orders).
- ❑ SOA is an IT system model providing flexibility to the manufacturing enterprise in the way business applications are created.

# General Services Orientation Concepts at Enterprise Level



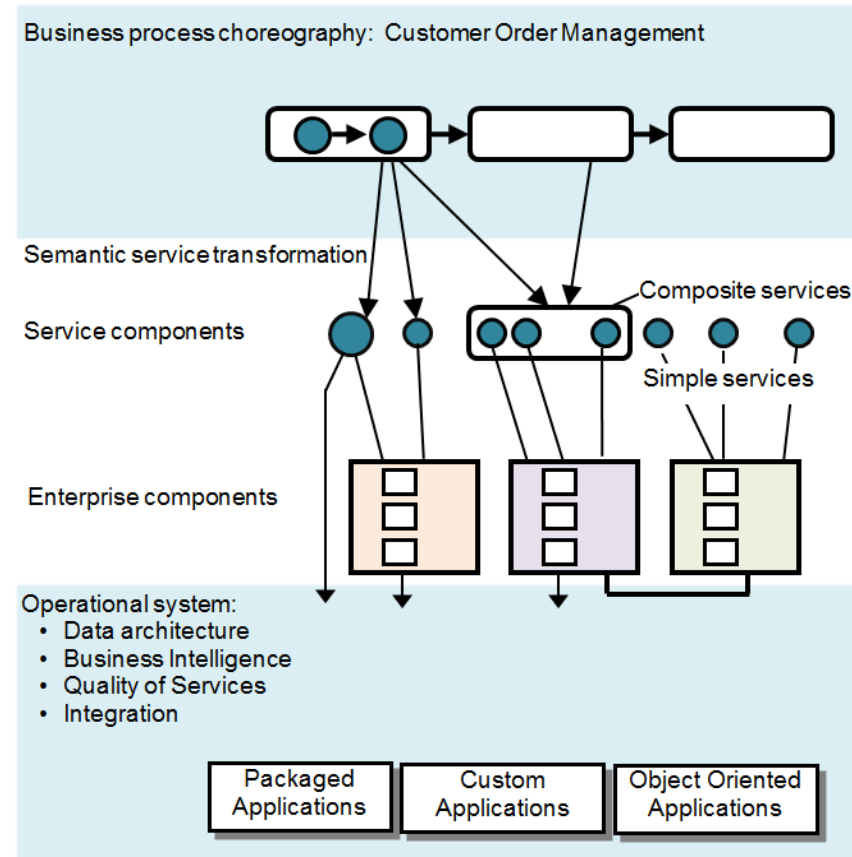
- The major components of SOA are:
  - services;
  - services bus;
  - process choreography - composite applications;
  - message transformation, mediation and routing;
  - services registry



# Service Oriented Enterprise Architecture (SOEA)



□ Service Oriented Enterprise Architecture (SOEA) for the generic business layer of a manufacturing enterprise



# Business processes



- ❑ **Business processes** should be treated as compositions of other business processes and services and therefore be decomposed into their subordinate sub-processes and services.
- ❑ **Services** (including business processes as services) can then be detailed in service components - converted into a detailed set of definition metadata that will describe that service to the **information system**.

# Enterprise Service Bus (ESB)



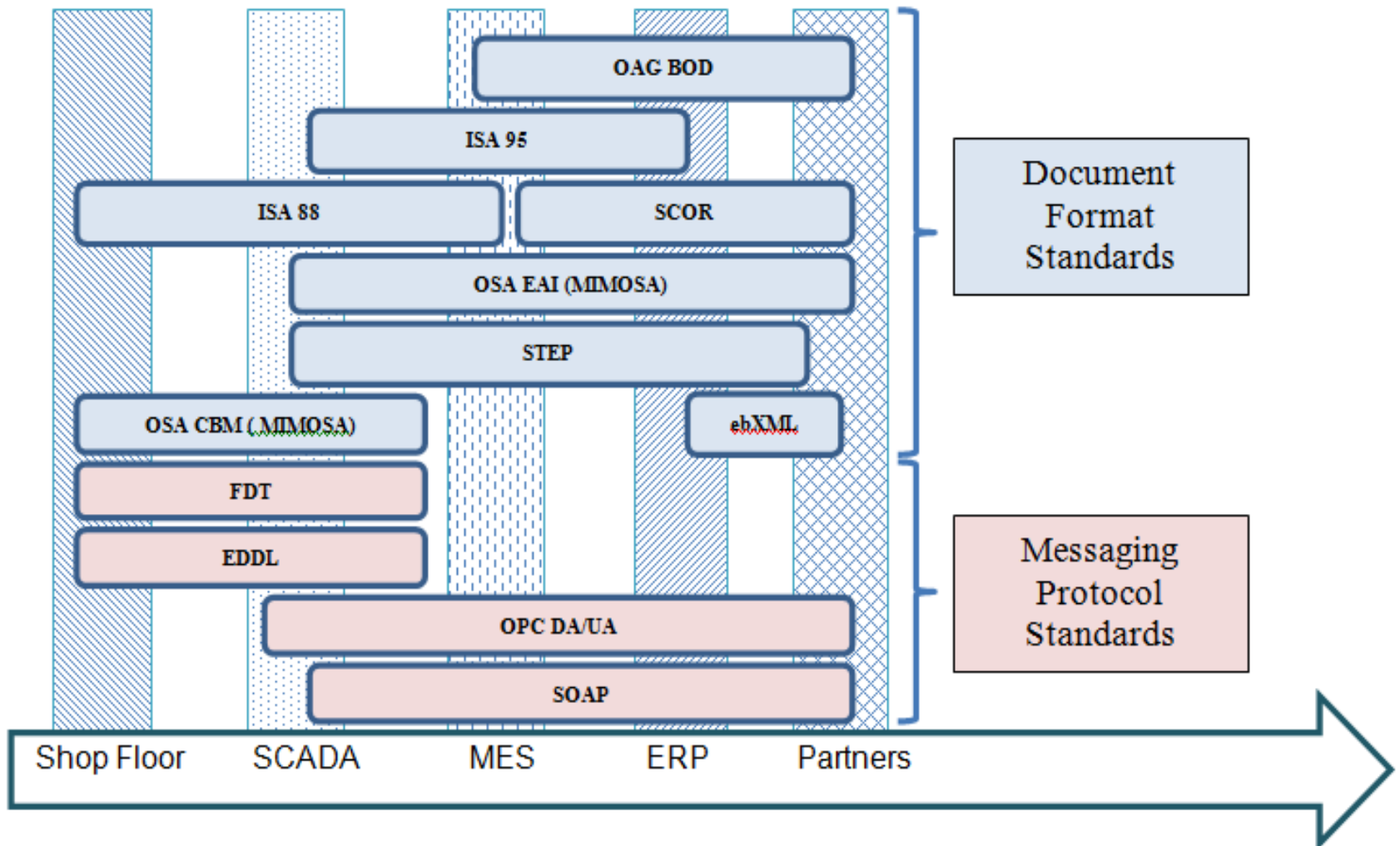
- ❑ The **Enterprise Service Bus** (ESB) is a flexible connectivity infrastructure for integrating applications and services.
- ❑ An ESB performs the following actions between requestor and services:
  - ❑ Intelligent message routing between parties
  - ❑ Conversion of transport protocols between service consumer and service provider
  - ❑ Transformation of message formats between service consumer and service provider
  - ❑ Handling business events from various sources

# Manufacturing alignment with SOA



- Almost all industries by now strive to achieve SOA architecture, either by starting from scratch or by slowly migrating the legacy applications and more importantly legacy processes towards this goal.
- So, how are the manufacturing enterprises reacting to this trend?
- First of all the manufacturing enterprises have to move in this direction also.

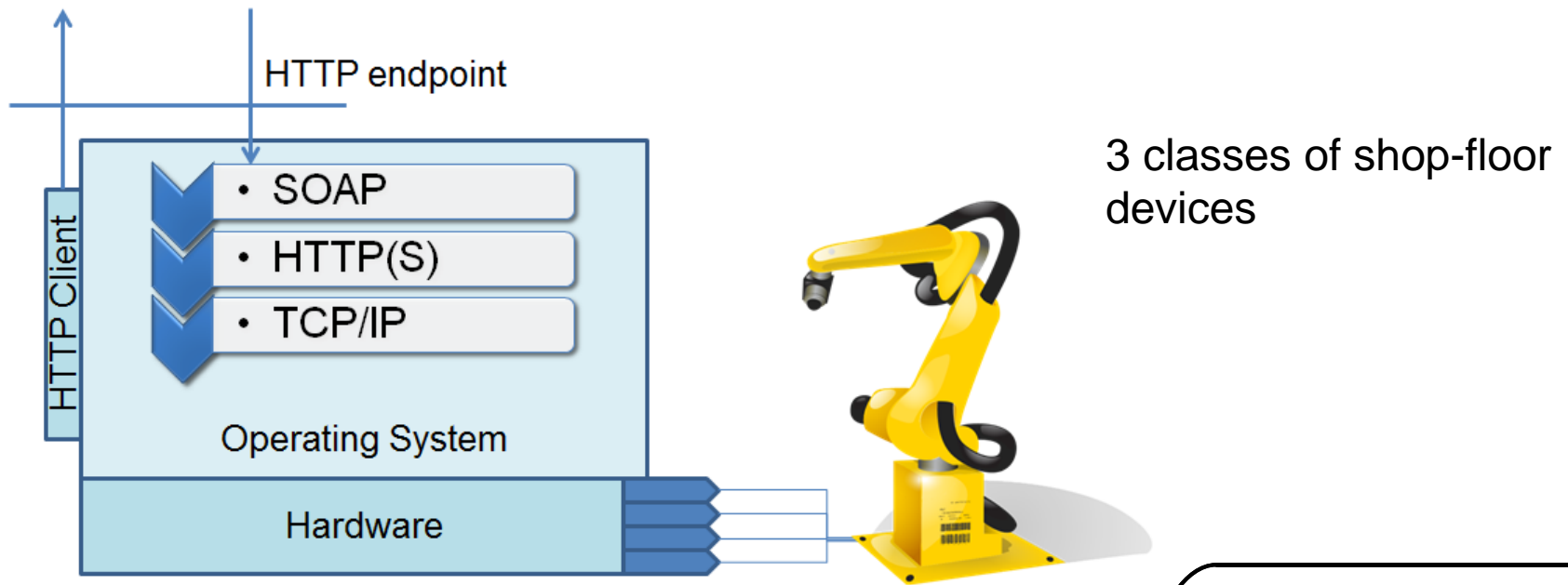
# Manufacturing Standards



# SOA Enabled Devices



- ❑ **Distributed intelligence** and alignment to industry standards are two main prerequisites for organizing shop floor activities based on SOA paradigms



# Class I: Workstation assisted shop-floor device

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- Is represented by the physical device and the associated workstation.
- In this case the workstation is a standard computer equipped with a dedicated card for connecting to the device.
- The software is most of the time proprietary and allows programmatic control of the physical device.
- The communication protocol between the workstation and the device is proprietary and usually is a low level signal based protocol.

# Class II: Embedded OS shop-floor device



- Is constructed by a hardware environment capable to run an embedded Operating System attached to the shop floor physical device.
- The requirements for this class of devices are to implement a full HTTP stack, capable to run both a HTTP server for hosting web service endpoints and a HTTP client for calling external web services.
- The web service in this case is only to expose the existing functionality in an SOAP format, or in other words it performs data transformation only.

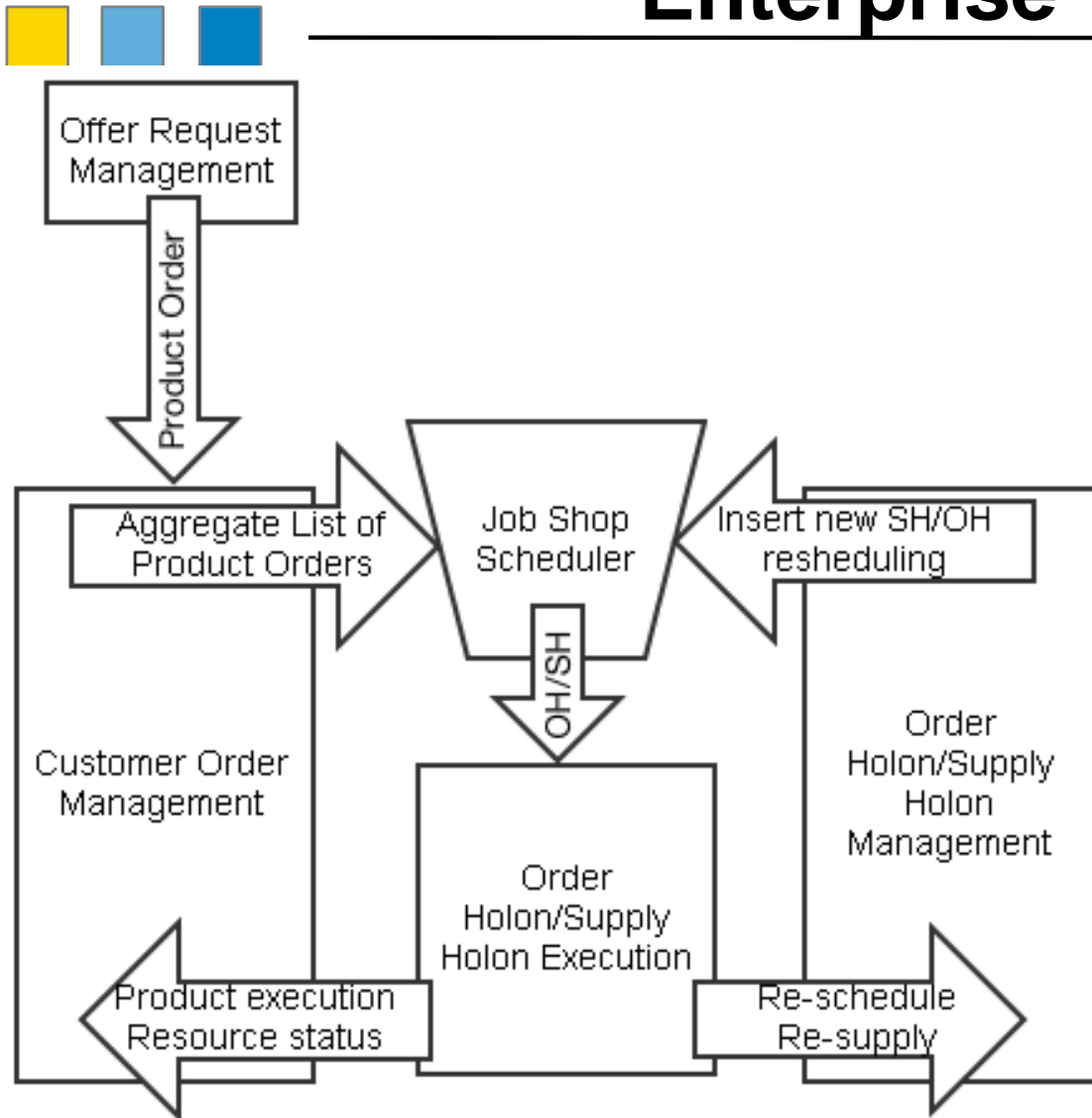


# Class III: Intelligent shop-floor device



- ❑ This category of devices is able to run Data and CPU intensive applications in order to implement an **intelligent behavior**.
- ❑ These devices are able to run a full Java Virtual Machine on top of the embedded OS and have enough memory and processing power to be able to execute complex algorithms that allow them to make intelligent decisions, such as Genetic Algorithms for scheduling, Neural Networks for decision making and so on.

# Vertical Integration of the Manufacturing Enterprise

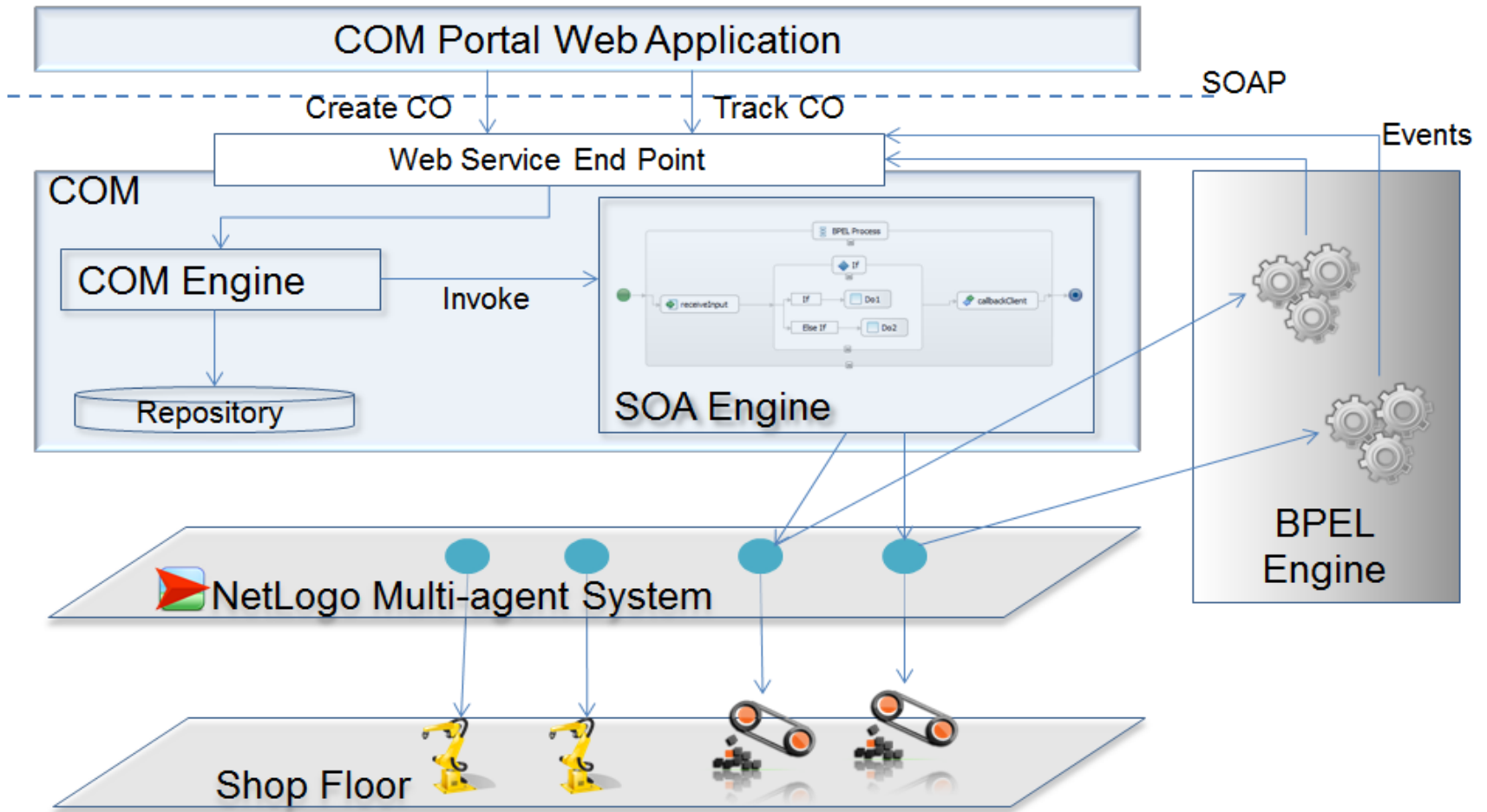


# Vertical Integration of the Manufacturing Enterprise

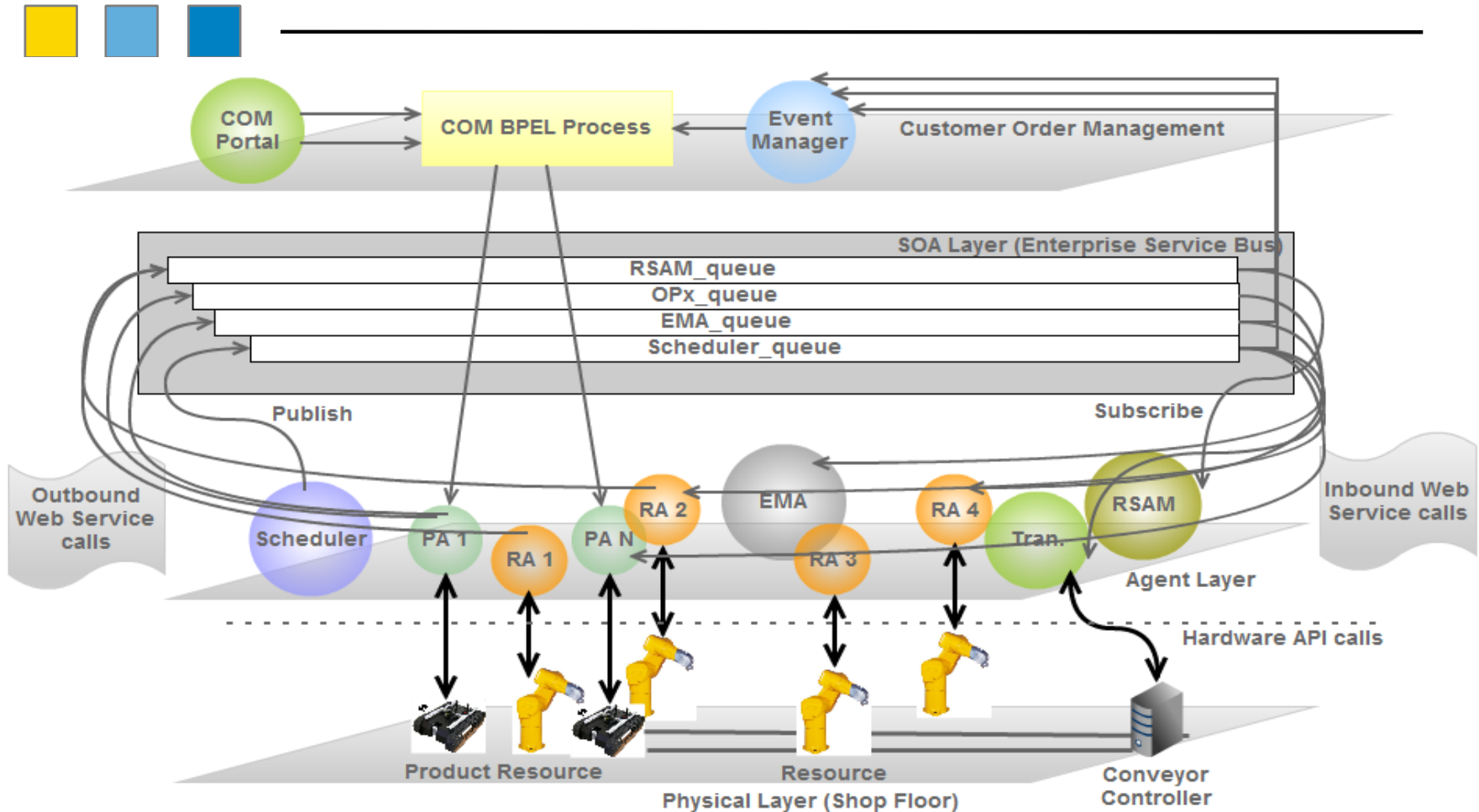


- ❑ **Offer Request Management** - is responsible for managing the request for offers by evaluating the capability and cost to complete the product batch in the requested timeframe
- ❑ **Management of Client Orders** - has as input the customer order, computes the aggregate list of product orders (APO).
- ❑ **Order and Supply Holon Management** - schedules product execution and allocates resources from the APO using order- and supply holons in the Holonic Manufacturing Execution System (HMES).
- ❑ **Order Holon Execution and Tracking** - deployment of the order- and supply holons (OH/SH) for product execution and tracking the status of these processes performed through services provided by shop-floor resources (CNC machines, assembly robots, PLC - driven conveyor, machine vision inspection).

# Customer Order Management Integration in Manufacturing Systems



# Manufacturing Execution System with Multi-agent System implementation



# Agent interaction model



- ❑ **Product Database:** agent that stores and retrieves data from a structured storage containing information about products and operations associated with the manufacturing process.
- ❑ **Resource Service Access Model (RSAM):** agent acting as a resource broker, where resource agents (RA) can publish their state and capability. This information is used by product agents (PA) during execution.
- ❑ **Execution Monitoring Agent (EMA):** agent that centralizes PA states. The proposed framework introduces EMA agent for execution process monitoring at PA level. The EMA agent is responsible for generating periodic events that are sent through the ESB and consumed by the Customer Order Management module.
- ❑ **Scheduler:** agent incorporating the production planning functionality. This agent creates and stores the execution schedule and sends continuous commands to the RAs and PAs driving the fabrication process according to the generated BPEL processes for each product.

# Agent interaction queues

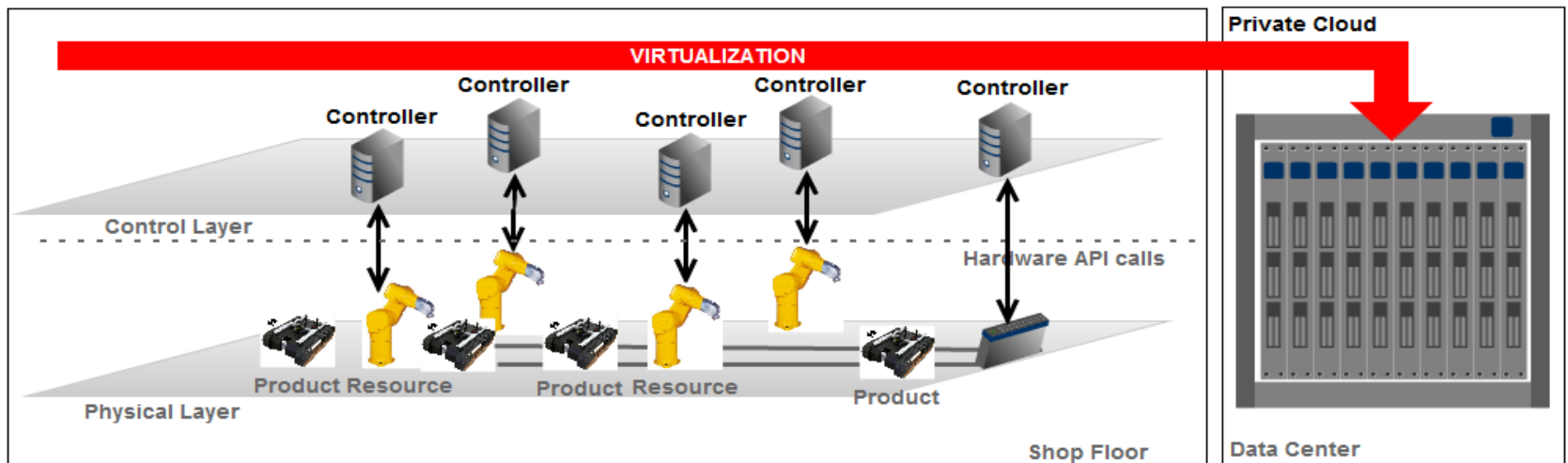


- ❑ **RSAM\_queue:** is used by resource agents to register with the RSAM agent. The publishers to this queue are all the resource agents. The subscriber to this queue is the RSAM primary agent and the backup RSAM agents.
- ❑ **EMA\_queue:** is used by the products in execution (WIPs) to publish their states. The subscriber to this queue is the EMA agent. The EMA agent consumes these messages and stores the current production state, performing the production tracking role.
- ❑ **OPX\_queue:** is created at runtime by the resource agents (RAs) for each supported operation. RA creates the queue and subscribes to it. PAs publish messages to the corresponding OPx queue, when an operation is required. This queue is used by PAs to communicate with RAs to execute next operation.
- ❑ **Scheduler\_queue:** used by the scheduler to publish messages to RAs & PAs.
- ❑ **Error\_queue:** used to signal an error on the production line. This error can be posted by PAs or RAs; is received by RSAM, EMA & Scheduler agents.

# MES Virtualization

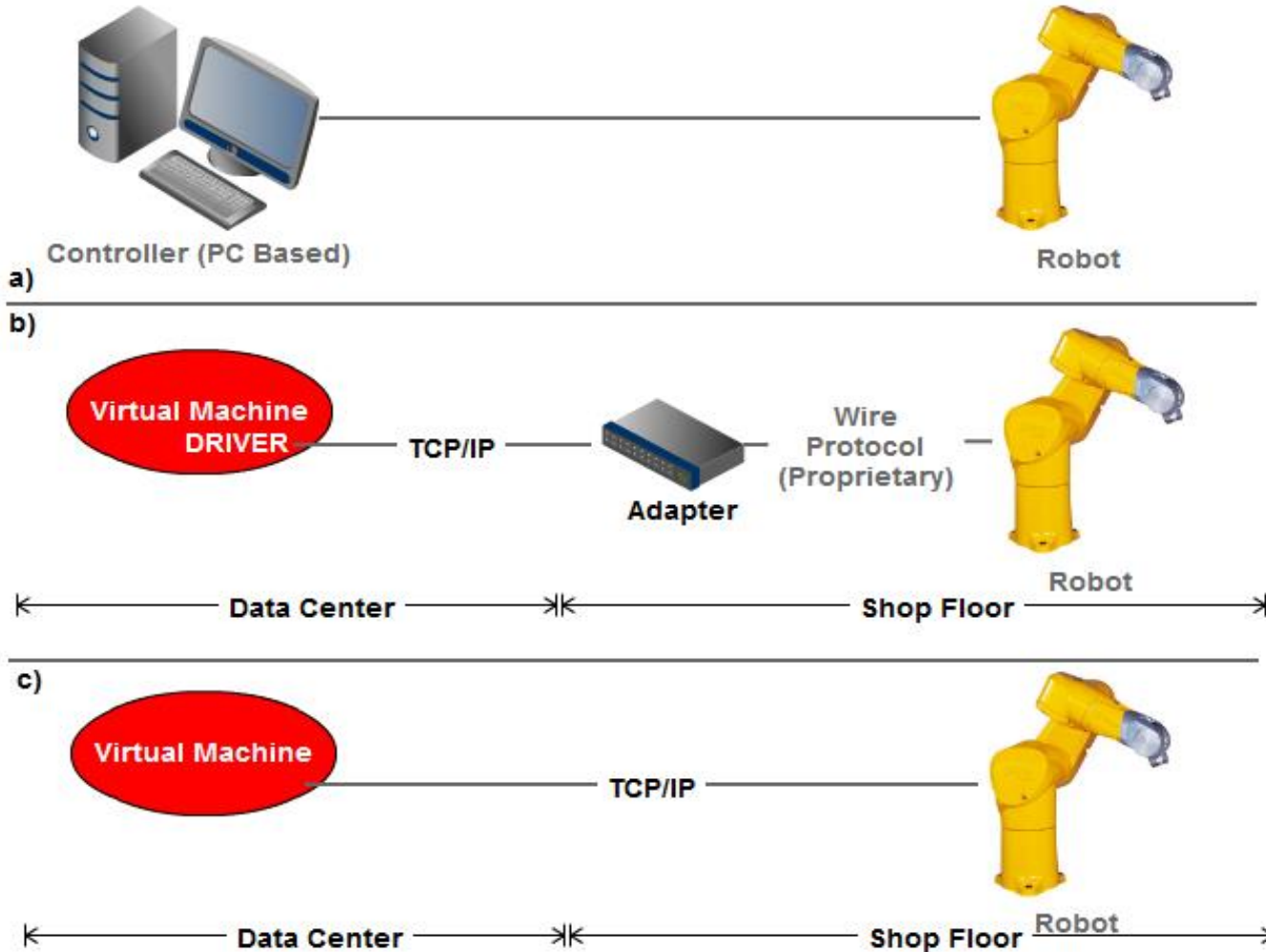


- ❑ The basic concept of **MES and shop floor virtualization** involves migration of all workloads that were traditionally executed on physical machines located on the shop floor to the data centre, specifically to the private cloud infrastructure as virtual workloads.
- ❑ The idea is to run all the control software in a virtualized environment and keep only the physical devices on the shop floor.
- ❑ This separation between hardware and software provides high flexibility and agility to the manufacturing solution





# Shop Floor Resources Binding to Virtualized MES



# Shop Floor Resources Binding to Virtualized MES

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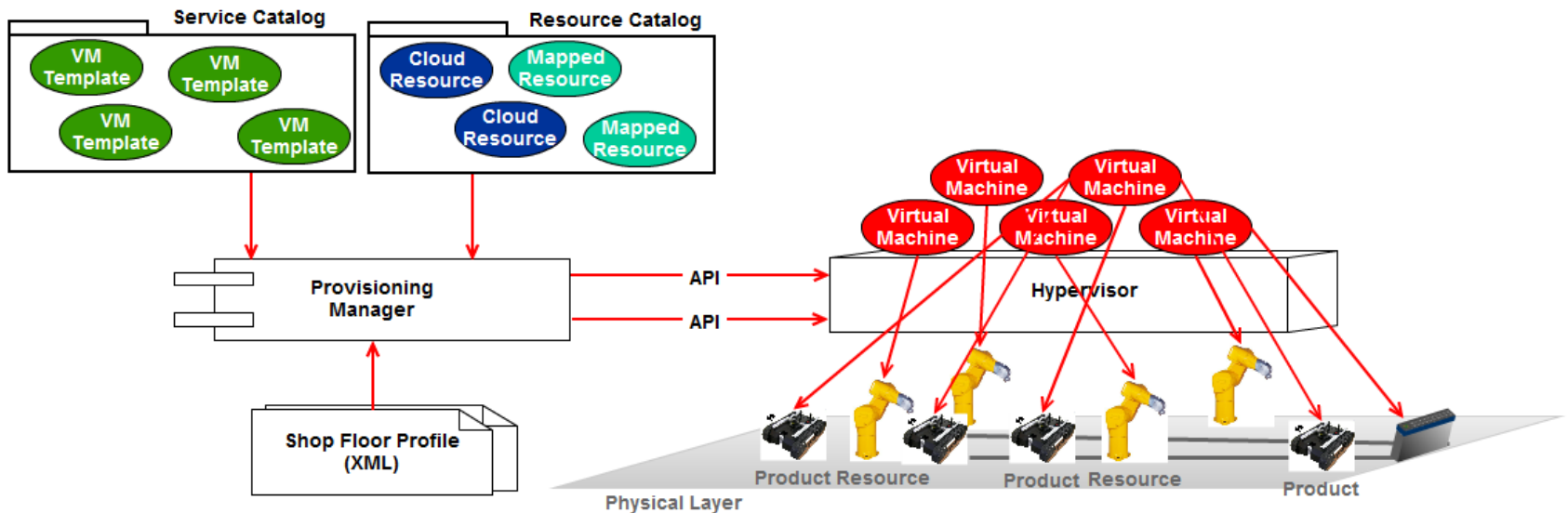


- a) is the initial state without virtualization
- b) and c) are the two alternatives to workload virtualization.
- In case the resource can be accessed by TCP/IP directly, the procedure consists in virtualizing the workload directly and mapping a virtual network interface to it, which will be used to control the resource.
- In case a proprietary wire protocol is used, the virtualization process is more complex, as it involves a local controller on the shop floor that would provide the physical interface for the wire protocol.

# Shop Floor Profiles



- ❑ The binding between workload templates and virtualized resources is done using **shop floor profiles**.
- ❑ Shop floor profiles are XML files and contain a complete or partial definition of the manufacturing system virtual layout and mappings.
- ❑ The shop floor profile is workload centric and basically contains a list of workload definitions.



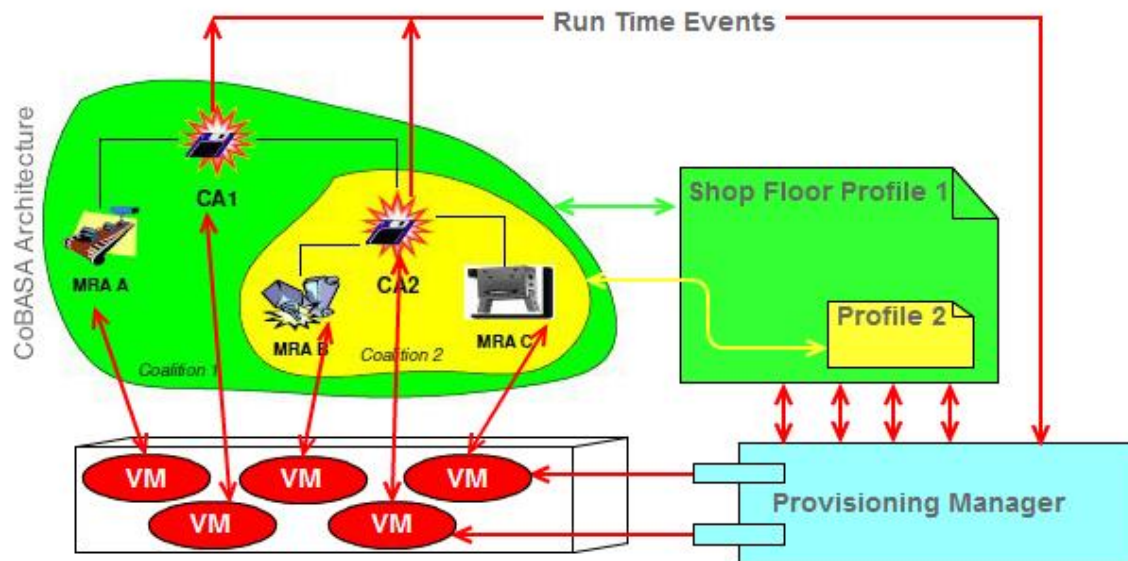
# Provisioning Manager (PM)



- ❑ The shop floor profiles are loaded by the **provisioning manager** (PM) component.
- ❑ The provisioning manager is responsible for parsing the shop floor profiles and creates the workload instances based on their definition, in the private cloud environment.
- ❑ The PM also maps and binds the virtualized resources to the VMs deployed in the cloud, running on the virtualization blades by using either standard network drivers, for TCP/IP accessible resources or by using custom drivers for proprietary communication protocols.
- ❑ To do so, the PM calls the **hypervisor APIs**.

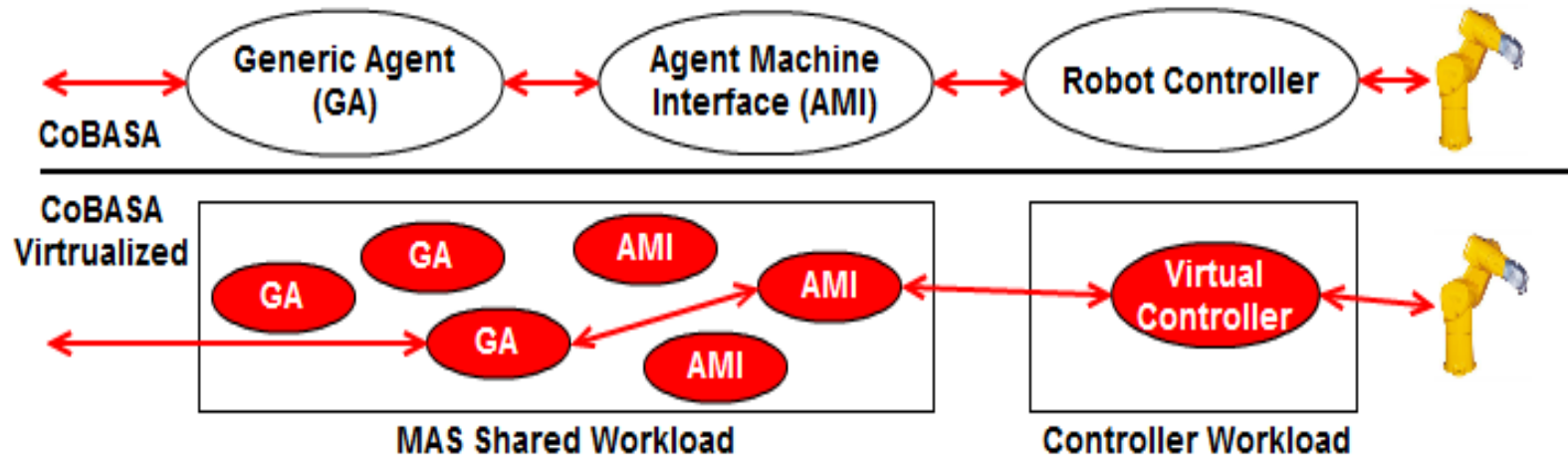
# Implementation Example - multi-agent MES based on CoBASA architecture

- ❑ The CoBASA architecture (Barata et al., 2003), taken as model, introduces an **agent-based control architecture** in which cooperation regulated by contracts is proposed as a flexible approach to dynamic shop floor re-engineering.
- ❑ It describes the dynamic & flexible cooperation of manufacturing agents representing resources (robots), and how they can be created from a generic agent template.
- ❑ The flexibility is assured by the resource (robot) consortium concept (CoBASA).



# Implementation Example - multi-agent MES based on CoBASA architecture

- CoBASA vs. Virtualized CoBASA architecture



# Benefits of Virtualized MES

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- ❑ Virtualization brings many advantages also on the manufacturing system **reliability** by allowing full system snapshots and backups and quick recovery in case of failures, as well as providing built in redundancy.
- ❑ Most **private cloud** implementations offer these features by default and can be directly adopted.
- ❑ Resource controller virtualization allows a separation or **decoupling between the physical resource and the information system**.
- ❑ The most important advantage introduced by decoupling is the possibility to have multiple versions of the virtual controller with **different configurations** and switch between them as needed.

# SOEA – the internationalization context

SOHOMA 2011-2013 [<http://www.sohoma{11, 12, 13}.cimr.pub.ro>]



[Home](#) [About Erric](#) [Committees](#) [Keynote Speakers](#) [Call for Papers](#) [Submission](#) [Program](#) [Registration](#) [Accommodation](#) [Location](#)

## The Workshop's Theme

The theme of the Workshop is "Intelligent Information Technologies for service-oriented, sustainable manufacturing and robotics".

Service orientation of technology and management applied to enterprise have gained attention in the past years, promising a way to create the basis for enterprise agility so that companies can deliver new, more flexible business processes that harness the value of service approach from a customer's perspective. Service-oriented approaches are used nowadays for developing applications and software-as-a-service that can be sourced as virtual hardware resources, including on-demand computing, interoperability across enterprise platforms and dynamic choreography of technologic and business processes.



# SOEA – the internationalization context

INCOM12 [<http://incom12.ro/>]

INCOM'12    Symposium Program    Symposium Structure    Authors Index    Contact



**incom 2012**  
14th IFAC Symposium  
on Information Control Problems in Manufacturing  
Information control for smarter manufacturing

Main Menu         Bucharest, Romania - May 23-25, 2012

Last update July 13, 2012

INCOM 2012
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### General Information

#### About the symposium



After Vienna (2001), Salvador de Bahia (2004), Saint-Etienne (2006) and Moscow (2009) INCOM 2012 is hosted in Bucharest by the CIMR Centre of the University Politehnica.

The 14th edition of IFAC's triennial symposium INCOM aims at bringing together researchers from academia and industry all around the world, to present their most recent scientific results and developments in the fields of Industrial Engineering, Automatic Control, Computer Science and Information Technology applied to Manufacturing Systems.

INCOM is worldwide recognized as one of the leading IFAC conferences promoting research in the fields of Industrial Engineering, Automatic Control, Computer Science & Engineering and Information Technology applied to Manufacturing Systems. The INCOM symposia attract a large number of outstanding scientists worldwide, offering a **forum** to discuss and promote the most recent scientific results and implementing solutions through interdisciplinary knowledge transfer.

The theme of the INCOM'12 Symposium is "Advanced Control for Smarter Manufacturing", bringing into discussion the state-of-the-art and progress for sustainable manufacturing. From bio-inspiration to virtual enterprise management, new theories will be presented which improve manufacturing engineering practices. In the tradition of the INCOM symposia there will be included applications of optimization methods and automation, information and communication technologies for the control of manufacturing plants and supply chains integrated within the e-enterprise. The entire product, process and resource life cycles are covered by the scientific topics from design and implementing, through operating and maintenance, to supply, distribution and service.

#### Scientific topics:

- Web Services and Wireless Automation for Manufacturing
- Supply Chains and Logistics
- Facilities Planning and Materials Flow Handling
- Resource Allocation, Production Planning and Scheduling
- Monitoring, Diagnosis and Maintenance of Manufacturing Systems
- Process Modelling and Information System Design

# SOEA – the internationalization context

[<http://www.bmes.cimr.pub.ro>]

**Home** Organizing Committee Sponsors Program Registration Location Contact

## Challenges

MES or Manufacturing Execution Systems (i.e. plant control systems) require significant efforts and investments to develop. From discussions with industrial experts we can state that an MES requires the 10-fold in investment and effort when compared to what is needed for a best-in-class scheduling and planning system. This is an order of magnitude.

In the TC5.1 research domain, this difference translates in the inability to build, test, evaluate, assess and validate manufacturing plant control systems and, in particular, the execution systems therein. Within a typical R&D project, both time and resources are lacking to perform the experiments that are needed. The best research results in the world still are limited to 'toy cases' and 'proof of concept demonstrations'. Alternatively, the R&D is confined to incremental innovation in industrial settings.

The research community needs a (software) platform that enables a thorough analysis, characterization and assessment of their developments. In addition, the community needs to be able to compare results, not in the sense of a ranking but in the sense of understanding the differences, similarities as well as the related pluses and minuses. Therefore, IFAC TC5.1 has started the development of such a software platform for the benchmarking of manufacturing plant control systems and especially execution systems.

## About the Workshop

The workshop emphasizes hands-on experiment development and execution. Participants will be working, not just listening and presenting. Active participation is expected from attendees.

The day before INCOM 2012, TC5.1 with CIMR support, organizes its inaugural workshop for its MES Benchmarking service. This service supports an MES benchmarking software platform for performance evaluation and behavior characterization, which offers accurate and detailed simulation reflecting real-world production systems and activities. The platform utilizes a software-in-the-loop design and virtual execution to facilitate validation matters maximally.

### Highlights

#### Related Events

**IFAC**  
14th IFAC Symposium on Information Control Problems in Manufacturing - INCOM'12

**ICS**  
Integrated Information and Control Systems for Smarter Enterprise - IICS12

**ERRIC**  
EMPOWERING  
CONVULSED RESEARCH  
ON INTELLIGENT  
INFORMATION TECHNOLOGIES  
2nd International Workshop on Service Orientation in Holonic and Multi-Agent Manufacturing and Robotics - SOHOMA'12

# SOEA – the internationalization context

[<http://www.iics.cimr.pub.ro>]

**IICS**

**Integrated Information and Control Systems for Smarter Enterprise**

**IFAC**

**CIMR**

**Bucharest, May 24-25, 2012**

Home Committee Sponsors Keynote Speakers Call for Participation Submission Program Registration Location Contact

## The Industry Innovation Meeting IICS: An Exploratory Workshop

It is our pleasure to invite you to the Industry Innovation Meeting "Integrated Information and Control Systems for Smarter Enterprise" (IICS 2012) to be held in Bucharest on May 24-25, 2012, an associate event of the 14th IFAC Symposium "Information Control Problems in Manufacturing" (INCOM'12).

This Workshop is organized by the Centre of Research in Computer Integrated Manufacturing and Robotics (CIMR) in collaboration with the IFAC TC 5.1 and TC 5.2, with support from the Romanian National Authority for Scientific Research, the General Association of Engineers in Romania (AGIR), the Robotics Society of Romania (SRR), the Romanian Society of Automation and Technical Informatics (SRAIT) and the General Confederation of the Romanian Industrial Employers (UGIR-1903).

Well-known industrial leaders, solutions providers and integrators of automation and information systems are expected on site, for best practice presentations and exchange of ideas in two main areas: (i) development of integrated engineering and product life-cycle management and (ii) IT systems and their impact on firm's performances or process management.

## The Theme of the IICS Workshop

The theme of the IICS Workshop associated to INCOM'12 is "Instrumented, Interconnected and Intelligent Manufacturing for Smarter Enterprise", bringing into discussion the state-of-the-art, existing technologies, enterprise solutions, best practices and future trends for sustainable manufacturing through agile shop floors and supply chains, service oriented architectures and integrated information and control systems.

Recent developments in information and control technologies have significantly modified the business organization of enterprises and the way they work together to create value. New forms of production planning, scheduling, control and monitoring bridge the gap between business processes and manufacturing execution at enterprise level. The working environment and resources are more and more instrumented; resources are now

### Highlights

#### Related Events



14th IFAC Symposium on Information Control Problems in Manufacturing - INCOM'12



Manufacturing Execution Systems Benchmarking Workshop, by IFAC TC 5.1



2nd International Workshop on Service Orientation in Holonic and Multi-Agent Manufacturing and Robotics - SOHOMA'12

# SOEA – the internationalization context



Dissemination of research results: **SOHOMA Editions** [ISI recognized]

SOHOMA editions

## 2011 Edition



[SOHOMA11 Photo Gallery](#)

## 2012 Edition



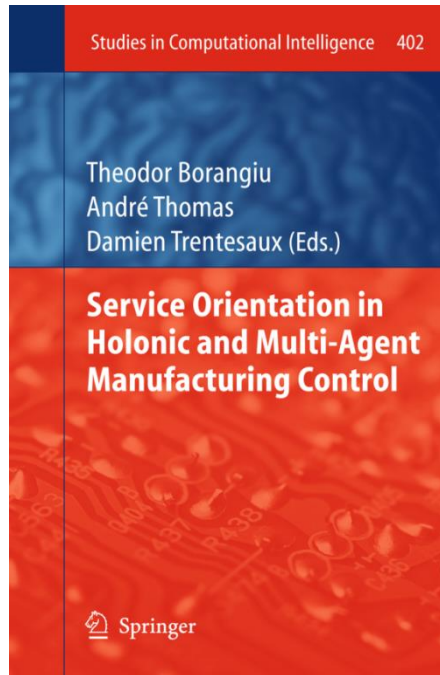
[SOHOMA12 Photo Gallery](#)

## 2013 Edition



[SOHOMA13 Photo Gallery](#)

## SOHOMA'11 Proceedings Volume



## SOHOMA'12 Proceedings Volume



## SOHOMA'13 Preprints Volume



# Q/A



□ Thank you!